



DIVISION OF STUDENT AFFAIRS

MONTHLY REPORT

DECEMBER 2025 - JANUARY 2026



TABLE OF CONTENTS

EXECUTIVE SUMMARY	2
DEPARTMENTAL SUMMARIES	3
CAMPUS RECREATION	7
CAREER DEVELOPMENT CENTER	8
COUNSELING SERVICES	10
DISABILITY & ACCESS CENTER	14
FIRST-YEAR AND NONTRADITIONAL STUDENT ENGAGEMENT	15
FRATERNITY AND SORORITY LIFE (Fraternity & Sorority Life)	16
HEALTH SERVICES	19
HOUSING	20
MT DINING	23
OFFICE OF STUDENT CARE AND CONDUCT	25
STUDENT CENTERS	27
STUDENT GOVERNMENT ASSOCIATION	30
STUDENT ORGANIZATIONS & SERVICE	32
STUDENT PROGRAMMING & RAIDER ENTERTAINMENT (SPARE)	34
STUDENT SUPPORT SERVICES	366
STUDENT-ATHLETE ENHANCEMENT CENTER	377

EXECUTIVE SUMMARY

During December 2025 and January 2026, the Division of Student Affairs demonstrated strong operational resilience, sustained student engagement, and strategic momentum despite the challenges of semester transition, extended winter break, and weather-related disruptions. Across departments, efforts remained focused on supporting student success, maintaining continuity of care and services, and preparing for a successful spring semester.

Student-facing units delivered high-impact programming during critical academic periods, including finals support initiatives, orientation and welcome-back events, leadership development opportunities, and large-scale campus engagement activities. Participation levels across recreation, dining, student centers, student organizations, fraternity and sorority life, and programming units reflected continued student demand for connection, stress relief, and community-building experiences.

Student support services—including Counseling Services, Health Services, Disability & ACCESS, Housing, Student Care and Conduct, and Student Support Services—prioritized continuity, access, and responsiveness. Clinical and care-based departments maintained service delivery through telehealth and remote operations when needed, ensuring timely access for students with acute, ongoing, and complex needs. Housing and residence life operations managed significant activity volumes while also emphasizing staff training, student well-being, and basic needs support.

Academic, career, and leadership development remained central themes. The Career Development Center, Student-Athlete Enhancement Center, Student Government Association, and Fraternity and Sorority Life reported strong engagement in advising, leadership training, academic success outcomes, and external partnerships. Notably, student-athlete academic performance reached post-COVID highs, while career and leadership initiatives strengthened pathways to post-graduation success.

Across the division, departments navigated multiple staffing transitions while continuing to invest in professional development, national and regional association engagement, and process improvement. Committee participation and cross-campus collaboration remained robust, reinforcing alignment with institutional priorities, strategic planning efforts, and culture of continuous improvement.

Overall, the division entered Spring 2026 with stable operations, engaged students, strengthened leadership infrastructure, and clear momentum toward advancing student success, well-being, and belonging.

DEPARTMENTAL SUMMARIES

Campus Recreation

Campus Recreation focused on maintaining student engagement and operational continuity during a period marked by the end of the fall semester, winter break, and preparation for spring. The department completed spring hiring and delivered targeted programming such as Stress Relief Week and student staff recognition activities. Athletics-related travel and competition continued, including national participation by the cheer team. Internally, the department experienced both hiring gains and student staff attrition over the break, prompting active recruitment efforts. Professional development remained a priority through staff trainings, conference participation, and leadership-focused workshops. The department also strengthened external representation and began evaluating new recreation management software to better align with operational needs.

Career Development Center

The Career Development Center maintained high levels of student engagement through individual advising, document reviews, presentations, and campus partnerships. Employer relations expanded through connections with regional chambers and industry partners, while collaborative efforts supported orientation, housing outreach, and student celebrations. Staffing developments included position progression opportunities and role conversions to meet growing service demands. Professional development was emphasized through conference participation, grant collaboration, site visits, and specialized training, positioning the department to continue advancing career readiness initiatives and industry alignment.

Counseling Services

Counseling Services demonstrated strong continuity of care and student engagement despite extended breaks and weather-related disruptions. The department delivered a high volume of clinical services, with a notable emphasis on follow-up counseling and psychiatry appointments, reflecting sustained student commitment to treatment. Telehealth played a critical role in maintaining access during remote operations. The Center ensured timely screening for acute needs, with no delays in care for urgent cases. Collaborative committee work and cross-campus partnerships supported broader mental health initiatives and reinforced the department's role in student safety and well-being.

Disability & ACCESS Center

The Disability & ACCESS Center concentrated on outreach, education, and faculty engagement, delivering presentations across orientations, academic departments, and professional development forums. Staffing was strengthened through the addition of a

testing coordinator to support accommodation services. Professional growth was supported through webinars and regional meetings focused on evolving accommodation practices, adaptive technology, and the role of artificial intelligence in accessibility, ensuring the department remains responsive to emerging trends in disability services.

First-Year and Nontraditional Student Engagement

This area emphasized individualized student support and campus collaboration, engaging with students around academic projects, scholarships, and transition programming. Staff participation in multiple institutional committees supported broader student success initiatives, while professional development activities focused on instructional quality, online learning, and cross-campus partnerships. These efforts reinforced the department's role in supporting diverse student populations during key transition periods.

Fraternity and Sorority Life

Fraternity and Sorority Life closed the fall semester with strong organizational stability, timely reporting, and no significant conduct concerns. Winter break was used strategically to plan spring programming, refine recruitment and advising models, and strengthen leadership infrastructure. By late January, a council-specific advising structure was fully operational, supported by new staff additions. Spring programming launched successfully despite weather challenges, with strong executive participation and signs of membership stabilization. Ongoing efforts focused on leadership development, cultural representation, and sustained council collaboration.

Health Services

Health Services delivered a mix of outreach, education, and clinical support, addressing student wellness through events, partnerships, and preventive health initiatives. Leadership transitions occurred with the appointment of an interim medical director, alongside multiple staffing additions to meet increased demand. Professional development included certification achievements and internal training, while committee participation strengthened alignment with campus-wide mental health and wellness priorities.

Housing

Housing managed a high volume of operational activity, including room changes, inspections, maintenance coordination, and student conduct and care interactions. Residence Life programming supported community building across multiple residential areas, while food pantry access addressed student basic needs during the break. Significant student and professional staffing transitions were managed alongside extensive training programs for residential staff. The department maintained strong engagement in institutional committees and professional associations, reinforcing both operational effectiveness and national visibility.

MT Dining

MT Dining contributed to student success through large-scale engagement initiatives during finals and the start of the spring semester, offering both stress-relief programming and community-building events. Staffing efforts focused on workforce growth and diversification, particularly among student employees. The department strengthened academic partnerships by expanding internship opportunities, supporting students' degree completion while enhancing operational capacity and industry-connected learning experiences.

Office of Student Care and Conduct

The Office of Student Care and Conduct emphasized holistic student support through case management, conduct education, and campus outreach. Engagement included high-impact stress-reduction programming, staff training collaborations, and outreach to international students. The department also addressed emerging student behavior concerns through cross-campus consultation. Professional development focused on behavioral threat assessment and school safety, strengthening staff readiness and early intervention capacity.

Student Centers

Student Centers played a central role in campus engagement by hosting a wide range of student, university, and external events, including several high-attendance signature programs. The department contributed to institutional planning through extensive committee involvement and supported major capital and facility projects through ongoing evaluation and coordination. Staffing changes were managed proactively, while professional development efforts focused on leadership training, student supervision, and operational efficiency.

Student Government Association

The Student Government Association advanced student engagement, advocacy, and leadership development through programming, campus events, and active participation in institutional decision-making bodies. Leadership transitions and intern hiring strengthened operational capacity, while retreats and planning sessions supported organizational continuity. Overall efforts reflected progress toward goals related to engagement, representation, and sustainable student leadership.

Student Organizations & Service

Student Organizations & Service supported a robust student involvement ecosystem through fairs, funding allocations, reimbursements, and organizational training. Increased attendance at major events reflected growing engagement, while committee leadership ensured alignment with institutional policies and strategic priorities. Professional

development and staffing continuity supported ongoing service to a large and diverse student organization community.

Student Programming & Raider Entertainment (SPARE)

SPARE delivered entertainment and engagement opportunities through signature events, cinema programming, and collaboration with divisional initiatives. Weather-related disruptions required adjustments, but the department maintained consistent offerings and student outreach. Committee service and professional association involvement supported continuous improvement and alignment with national best practices in campus activities programming.

Student Support Services

Student Support Services emphasized professional leadership and regional impact through significant involvement in state and regional educational opportunity programs. Conference leadership and vendor engagement highlighted the department's role in advancing access and success initiatives while strengthening external partnerships and resource development.

Student-Athlete Enhancement Center

The Student-Athlete Enhancement Center reported strong academic outcomes, including high GPAs, graduation rates, and conference recognitions. Ongoing coordination with athletic staff ensured continued academic monitoring and support, while professional development activities kept leadership engaged with national trends. External partnership discussions focused on expanding career opportunities for student-athletes beyond graduation

CAMPUS RECREATION

JOSH STONE

ACTIVITIES THAT SUPPORTED STUDENT SUCCESS AND ENGAGEMENT

Sports Programs concluded our hiring for the Spring semester and conducted several trainings; December: Group Fitness classes end before Thanksgiving Break, so we continued with our limited-class Stress Relief Week the last week of academic classes (12/1-12/4). Classes are scheduled based on instructor's desire/ability to teach (especially with finals upcoming). We had 11 classes with 49 participations, averaging 4 people/class (Overall Fall semester average was 6 people/class); Campus Rec End of Year Celebration for Student Staff. Cheer team attended Universal Cheer Association Nationals in Orlando

DEPARTMENTAL COMMITTEE ENGAGEMENT

Food service committee, Vice Presidents Advisory Team, True Blue Wellness Crew; January: The Student Affairs Assessment Committee; Student Affairs Professional Development Committee

PERSONNEL CHANGES WITHIN THE DEPARTMENT

Sports Programs hired 11 new students to work for Intramural Sports for the Spring semester; We had one graduate in December for Middle Tennessee Outdoor Pursuits; December/January: Brian was offered and accepted the Associate Director of Programs position; Facilities Team lost 5 student over break. It was a mixture of they did not return to MTSU or they found a higher paying position. We currently have the job posted on Handshake to replace open spots.

PROFESSIONAL DEVELOPMENT OR OPPORTUNITIES FOR NEW GROWTH

Attended the Leadership Lab on burnout and integrity; Sports Programs conducted our Supervisor and All-Staff trainings; TIRSA (January)- Sent Graduate Assistant's to Tennessee Intramural and Rec Sports Association State Conference; Student Affairs Monthly Meeting - All. Cheer team went to UCA Nationals in Orlando

STUDENT STAFF AND INDUSTRY CONNECTIONS MADE

January: We have are starting to assess other recreation software that could better fit our needs. Meetings with DSE have been held; Associate Director, Facilities Candice Douglas represented the university as a Faculty member for The National Intramural Recreational Sports Association School for Early Career Professionals Dec. 8 - 12.

CAREER DEVELOPMENT CENTER

BEKA MOORE

ACTIVITIES THAT SUPPORTED STUDENT SUCCESS AND ENGAGEMENT

The Career Development Center continued to conduct 1:1 meetings with students, with 203 scheduled appointments in December and January. Additionally, our student staff completed 60 document reviews. The employer relations team met with entities such as Rutherford Cable and the Rutherford and Nashville Chambers to continue the industry's ongoing engagement with MTSU.

The CDC partnered with Housing to table in Corlew and is working with SSS to train their new staff member.

Additionally, Amy and Ayla, Career Advisors, attended the International Welcome Event. On January 16, 2026, the Career Center, in partnership with JCPenney, updated the Career Closet thanks to donations from industry partners.

Supported New to Blue Orientation and participated in the Graduating Veterans Stole Ceremony.

The Career Center Director also served on the Search Committee for the Association Director in Campus Recreation.

The Career Development Center reached 202 students via 8 presentations.

The Career Development Center tabled at the Senior Celebration and worked to gather next destination data.

DEPARTMENTAL COMMITTEE ENGAGEMENT

The Career Development Center has members who are active on the University Strategic Plan committees 2 and 3. The Student Affairs Assessment Committee. Several staff members were also asked to attend departmental meetings for academic programs in January.

The Career Development Center Director serves on the University's Digital Badge Committee and they had meetings in December.

The Career Center Director serves on a committee with EAB that has brought the Forage platform to MTSU.

The Career Development Center has a representative on the University Food Service Committee.

PERSONNEL CHANGES WITHIN THE DEPARTMENT

The Career Development Center converted a student to a non-student temp hourly position to support the growth of the career closet.

The Career Advisor Progression Plan was approved, and staff who had served for three years already in their career advisor role became eligible to apply.

PROFESSIONAL DEVELOPMENT OR OPPORTUNITIES FOR NEW GROWTH

The Career Development Center attended the Southern Association of Colleges and Employers in Nashville, where its regional work group and two staff members presented a workshop called "Off the Beaten Path: Advising the Creative Career Journey".

Ayla, a Career Advisor, attended a training on the updates to the Strong Interest Inventory.

Site visit to Ovation Healthcare

Meeting with Dr. Seagraves and the Mortgage Brokers Association to learn how the CDC can cross-train their employer partners and their students in a special mortgage training program that he leads.

The Career Center worked with the University of North Georgia on an American Association of State Colleges and Universities grant and was informed that they received the grant.

STUDENT STAFF AND INDUSTRY CONNECTIONS MADE

New engagement with Nashville Chamber

COUNSELING SERVICES

MARYKAYE ANDERSON

ACTIVITIES THAT SUPPORTED STUDENT SUCCESS AND ENGAGEMENT

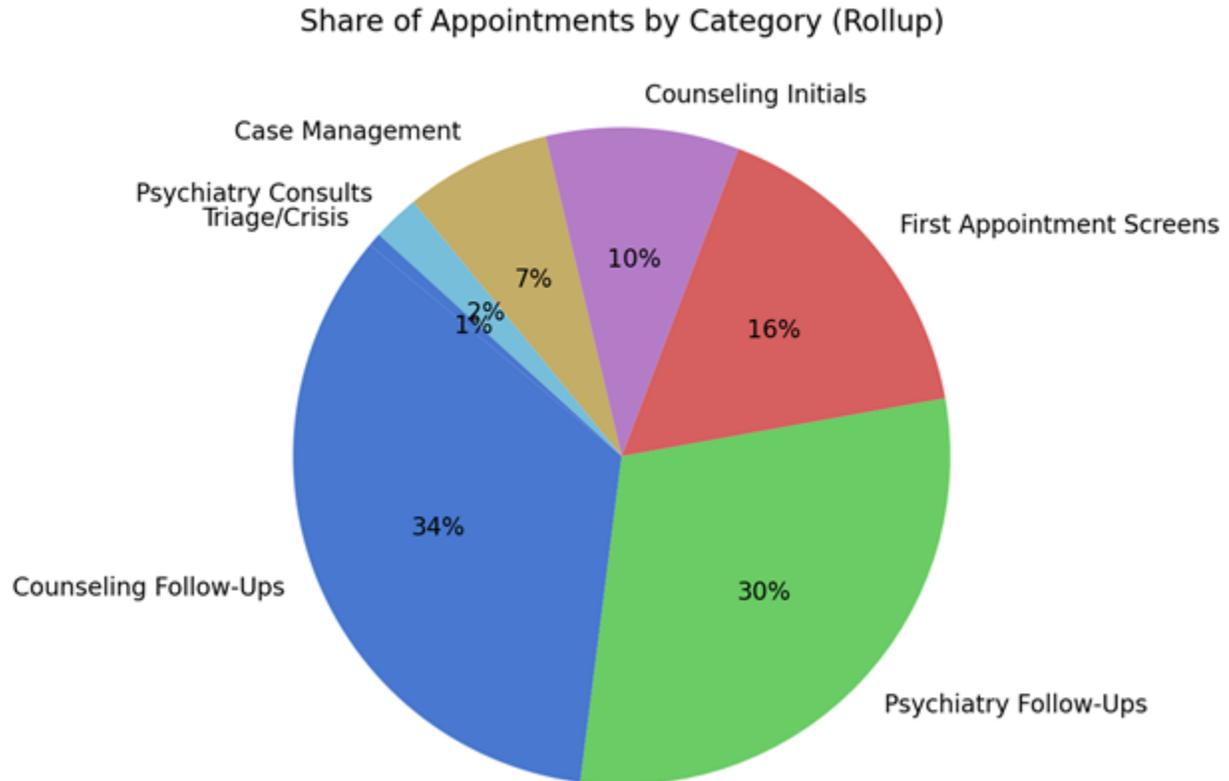
The December through January period was defined by the Counseling Center's successful clinical prioritization, ensuring continuity and quality of care for students already engaged in treatment. Most notably, there was strong retention in ongoing services, particularly psychiatry follow-up appointments, despite the extended winter break and remote pivot at the end of January.

Direct Mental Health Services

The reporting period spanned approximately nine weeks, beginning with the final week of classes and finals week in early December. This was followed by a five-week winter break, during which campus was closed for one week between Christmas and New Year's. Spring semester resumed on January 20, though the university pivoted to remote operations in the last week of January due to inclement weather. All appointments during that final week were conducted via telehealth, contributing to the noticeable increase in virtual visits during this period. Across this period, the Center delivered 305 direct clinical service appointments to 196 individual students.

Key Statistics

- Counseling follow-ups accounted for 104 appointments (34 percent of all clinical activity), while psychiatry follow-ups contributed 91 appointments (30 percent), and together these 195 follow-up visits- nearly two-thirds of all appointments, demonstrated strong student retention and continued engagement even through winter break and weather-related campus disruptions.
- First appointment screens made up 50 visits (16 percent of total activity), continuing to serve as a critical pathway for students presenting with acute or urgent concerns.
- Counseling initial appointments comprised 29 visits (about 9.5 percent), marking the transition of screened students into ongoing treatment.
- Case management services accounted for 22 appointments (7 percent), and psychiatry consultations contributed 7 appointments (2 percent), rounding out core clinical functions.
- Triage and crisis interventions remained minimal, with just 2 appointments representing less than 1 percent of all activity during the period.



Highlights

Capacity Management and Timely Access for Acute Needs: Even as caseloads remained full during active academic periods, the Center maintained immediate availability for first-appointment screens. The 50 screens conducted during this period ensured that students presenting with elevated risk, acute distress, or urgent clinical concerns were identified promptly and connected to appropriate care without delay. This approach successfully guaranteed rapid access for students in crisis, upholding our commitment to student safety. Importantly, no students presenting with urgent clinical needs experienced delays in receiving appropriate assessment or intervention even during the extended winter break and weather disruptions.

Strong Student Engagement for Counseling and Psychiatry: Students demonstrated strong engagement in both counseling and psychiatry, with 104 follow-up appointments attended in counseling and 91 in psychiatry even through winter break and weather related disruptions. The strong follow through reflects both the accessibility of services and the commitment students show to continuing their care.

Telehealth Continuity of Care: Telehealth played a meaningful role in service continuity, with 40 virtual appointments, approximately 13 percent of total volume, supporting counseling, psychiatry, case management, and screening needs during periods of reduced on campus access. The increase in telehealth follow-ups during this period aligns with the university's remote pivot in late January, showing our adaptability in maintaining continuity of care regardless of delivery format.

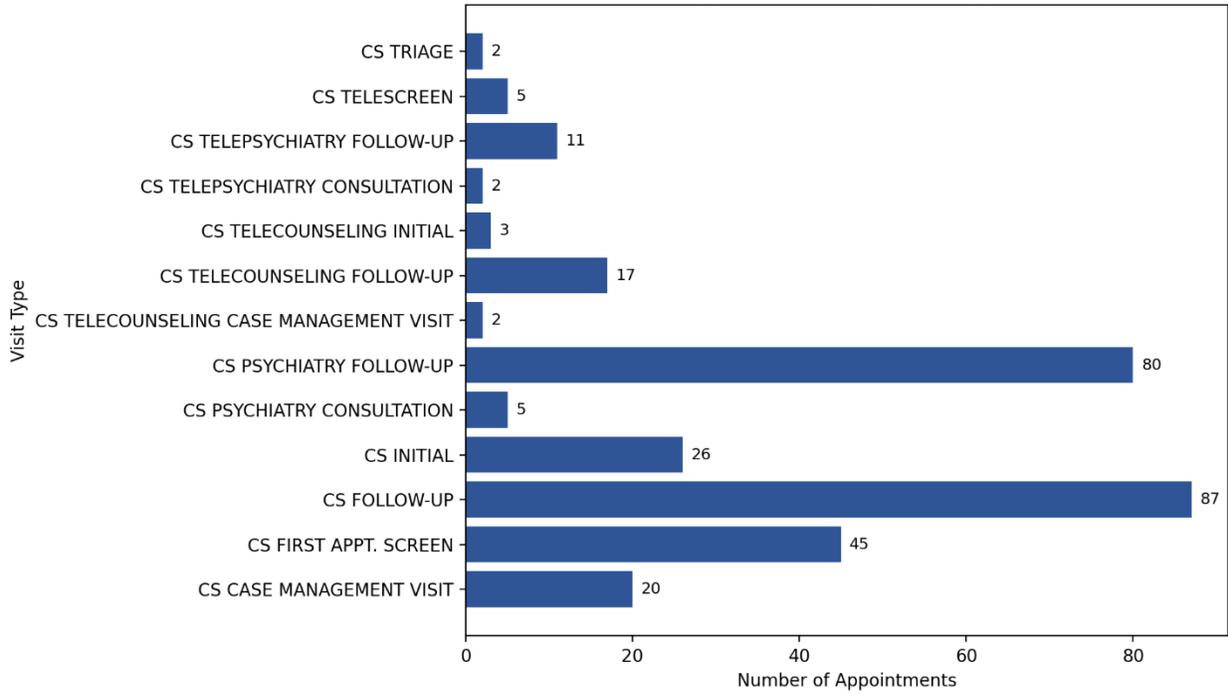
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DEPARTMENTAL COMMITTEE ENGAGEMENT

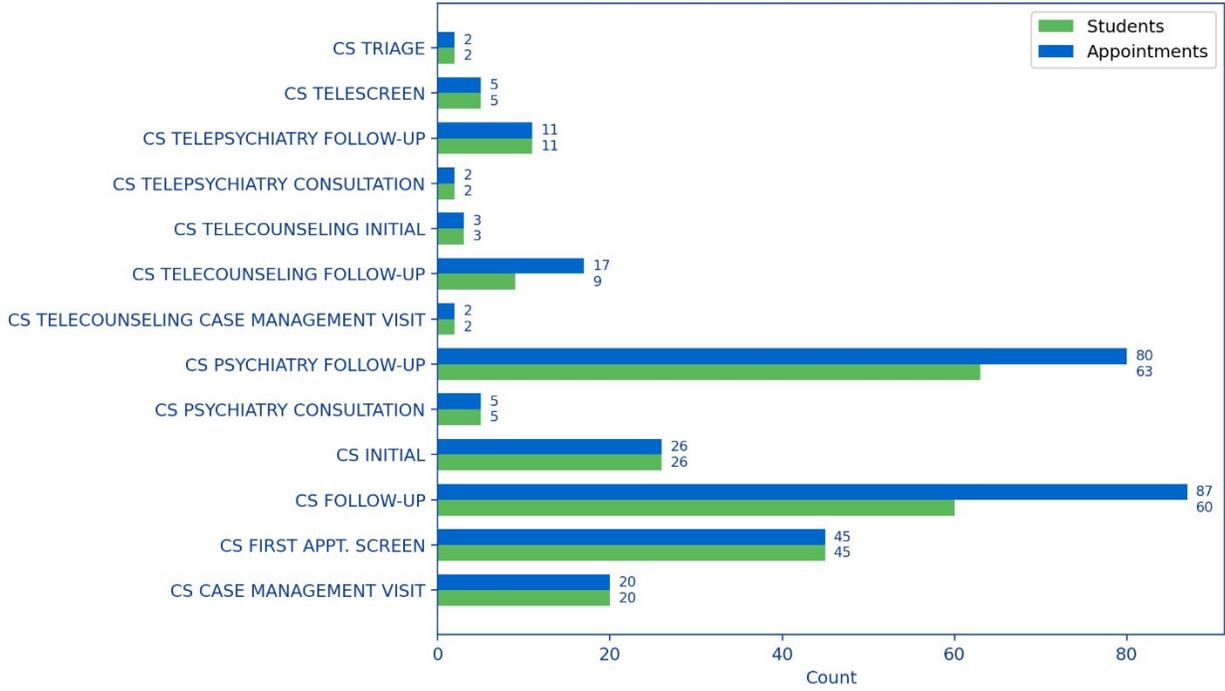
This month, we partnered with key groups across campus, including the Campus Nonviolence Committee, Professional Development Committee, and the Mental Health Working Group (consisting of the Student Government Association, College of Behavioral & Health, and Counseling Services).

Visit Type	# Appts	# Indv. Students Served
First Appointment Screens	45	45
First Appointment Telescreen	5	5
Counseling Initial Appt.	26	26
Telecounseling Initial Appt.	3	3
Counseling Follow-Up Appt.	87	60
Telecounseling Follow-Up Appt.	17	9
Case Management	20	20
Case Management Telescreen	2	2
Psychiatry Consultation Appt.	5	5
Telepsychiatry Consultation Appt.	2	2
Psychiatry Follow-Up Appt.	80	63
Telepsychiatry Follow-Up Appt.	11	11
Triage/Crisis	2	2
Hospitalizations	0	0
Zen Den Visits	29	23

Appointments by Visit Type



Students vs Appointments by Visit Type



DISABILITY & ACCESS CENTER

KEVIN STATES

ACTIVITIES THAT SUPPORTED STUDENT SUCCESS AND ENGAGEMENT

Both Dr. Christian/Kevin States co-presented at different tasks including announcement of our services to new student orientation, presenting at the Seamless Advising Summit about how colleges accommodate, presenting to new Faculty of History Department about accommodation implementation, and recently at a MTSU Faculty Awareness on students with disabilities and life/independence skills.

DEPARTMENTAL COMMITTEE ENGAGEMENT

More Limited This Month with Holidays.

PERSONNEL CHANGES WITHIN THE DEPARTMENT

Hired one new part-time temporary, testing coordinator to assist with test proctoring.

PROFESSIONAL DEVELOPMENT OR OPPORTUNITIES FOR NEW GROWTH

Attended numerous webinars covering new trends in disability accommodation implementation, attended webinars with adaptive technology and AI, and also attended local disability in higher education meetings.

FIRST-YEAR AND NONTRADITIONAL STUDENT ENGAGEMENT

MAIGAN WIPFLI

ACTIVITIES THAT SUPPORTED STUDENT SUCCESS AND ENGAGEMENT

- Met with Honors Student about their Thesis work and its connection to our programming
- Attended Veteran's Center Stole Ceremony and tabled at the Veteran's Newcomers Briefing
- Met with a student looking for additional scholarship info

DEPARTMENTAL COMMITTEE ENGAGEMENT

- REBOUND (Office of Student Success)
- Student Affairs Fall Program Planning Meeting
- Open Educational Resources Meeting
- Professional Learning Committee (Carnegie Classification Status)
- Campus Nonviolence Committee

PROFESSIONAL DEVELOPMENT OR OPPORTUNITIES FOR NEW GROWTH

- Quality Matters Internal Review Team Zoom
- Met with Rent College Pads Team (Off-Campus Housing Website)
- Center for Student Involvement and Leadership Mini Retreat
- American Association of University Women
- Middle Tennessee Fund for Women and Girls
- Canvas Online Training
- Center for Teaching and Mentoring Faculty Success Workshop

FRATERNITY AND SORORITY LIFE

HAYDEN SCHIMBORSKI

ACTIVITIES THAT SUPPORTED STUDENT SUCCESS AND ENGAGEMENT

Fall Semester Close-Out and Operational Stability

December marked a steady and organized close to the fall semester. All chapters across Interfraternity Council, Panhellenic, and National Panhellenic Council submitted their final rosters on time, and the Fall Grade Report was completed and made publicly available. There were no compliance concerns, no non-responsive chapters, and no elevated accountability conversations during this period.

The semester concluded without major conduct issues or risk management concerns. Overall, councils finished the fall operating efficiently and with strong internal communication. That stability provided a solid foundation as we transitioned into spring planning.

Winter Break Planning and Preparation

Winter Break was used intentionally to prepare for a focused and energized start to the spring semester. During this time, I finalized the Spring 2026 calendar, including Greek Week, Fraternity & Sorority Life Awards, Fraternity & Sorority Life Academy, New Member Presentations, the Fraternity & Sorority Life Meet & Greet, the Panhellenic Easter Egg Hunt, Housing Change Requests, and other major initiatives.

Significant time was also dedicated to developing the Fraternity & Sorority Life Presidents' Summit, refining recruitment processes, improving grade verification workflows, and strengthening advisor alignment. Delegation structures were clarified within the Fraternity & Sorority Life team to ensure that each council receives consistent and specialized support. I also scheduled one-on-one meetings with chapter leaders to prioritize early-semester connection and relationship building.

This period was less about maintaining activity and more about being intentional — ensuring that our programming continues to grow without losing the structure and consistency we have worked hard to build.

Staffing Structure and Organizational Growth

By January 29, our advising model was fully operational with a dedicated advisor assigned to each council. Two new Program Assistants officially began their roles and have already made a meaningful impact on daily operations and student support. Panhellenic advising support has been strengthened, and our National Panhellenic Council advisor continues to remain deeply connected across campus.

This team-based model has increased clarity, responsiveness, and communication across the community. It allows us to better meet the distinct needs of Interfraternity Council,

Panhellenic, and National Panhellenic Council while maintaining a unified vision for Fraternity and Sorority Life.

We are also in the final stages of re-registering Lambda Theta Alpha Sorority. Bringing Lambda Theta Alpha back to campus represents an important step in strengthening culturally based representation and expanding opportunities for students within our Fraternity & Sorority Life community.

Spring Semester Launch

The Spring Fraternity & Sorority Life Meet & Greet opened the semester with positive energy and visible engagement from council leadership. While overall attendance can continue to improve, executive buy-in and participation are trending in a positive direction.

The Presidents' Summit was held virtually due to inclement weather and was a strong success. Twenty-two of twenty-six chapters were represented. Presidents reviewed expectations, operational processes, and leadership tools necessary for a successful semester. The conversation emphasized accountability, communication, and collaboration across councils. The result was increased clarity and confidence among chapter leaders entering the spring term.

Recruitment efforts continued despite the ice storm, and chapters adapted quickly without disruption to their progress. Through January 29, approximately fifty grade verifications were processed for Panhellenic and forty-five for Interfraternity Council. Early engagement suggests slight increases compared to last spring. While overall membership trends have declined gradually in recent years — consistent with national patterns — we are seeing signs of stabilization and renewed energy.

Pre-spring recruitment totals reflect 492 members across ten Internfraternity Council chapters, 487 members across six Panhellenic chapters, and 137 members across seven National Panhellenic Council chapters, for a total of 1,116 students.

DEPARTMENTAL COMMITTEE ENGAGEMENT

Beyond the scope of my work on the Connection Point Committee and Fight Song collaboration, there was not much outside the department work these two months.

PERSONNEL CHANGES WITHIN THE DEPARTMENT

Two Program Assistants officially began their roles during this reporting period, further strengthening our capacity to support councils and chapters effectively. With the advisor-assigned-to-each-council model now fully implemented, the office is operating with greater clarity and specialization than in previous semesters.

PROFESSIONAL DEVELOPMENT OR OPPORTUNITIES FOR NEW GROWTH

Winter Break planning focused on long-term sustainability, recruitment strategy refinement, and leadership infrastructure development. Student professional growth was

further supported through participation in Southeastern Greek Leadership Association, with more detailed outcomes to be shared in the February report.

STUDENT STAFF AND INDUSTRY CONNECTIONS MADE

Upcoming Events

Spring programming is underway, including Fraternity & Sorority Life Academy, All Presidents Meetings, continued recruitment efforts, Greek Week planning, and preparation for Fraternity & Sorority Life Awards.

Executive council members also attended the Southeastern Greek Leadership Association (SGLA) Conference in early February. While a full report will be included in February's submission, I want to note that the experience exceeded expectations. The level of professionalism, engagement, and leadership growth displayed by our students was exceptional, and the trip significantly strengthened cross-council relationships. I was genuinely impressed by how our students represented MTSU.

Order of Omega

Order of Omega is preparing for its spring application cycle and leadership recognition initiatives. The organization continues to serve as a model for scholarship, service, and leadership within the fraternity and sorority community.

HEALTH SERVICES

RICHARD CHAPMAN

ACTIVITIES THAT SUPPORTED STUDENT SUCCESS AND ENGAGEMENT

December

- 2 winter break pop-up events on campus outside the Student Union Building. 30 doses of Narcan given out
- Destress for success event with library, 100 attendees
- Nutritional education event with Scarlett Commons dorm (Sarah facilitated, about a dozen attendees)
- 3 sexual health sessions with Lady Hamilton in academic courses

January

- "Wellness Wednesday" kickoff in the student union giving students "back to school" health items
- Started partnership with MTSU campus life Instagram to weekly promote wellness resources
- Conducted planning meeting to distribute condoms in bulk during the week of Valentines coming up
- Met with Music City PReP to identify "pop-up" PReP appointment dates this semester with their mobile clinic

DEPARTMENTAL COMMITTEE ENGAGEMENT

True Blue Wellness Crew

Vice Presidency of Student Affairs Search

Mental Health Work Group

PERSONNEL CHANGES WITHIN THE DEPARTMENT

Dr. Eric Clark retired as Medical Director

Dr. Rebecca Cleere appointed Interim Medical Director

Hired PT providers to meet increased demand for visits

Shannon Shaffer promoted to Chief Pharmacy Tech

Hired Dana Kizer -Shands as Staff Registered Nurse

Hired Andrea Burgess and Karla Sims as Licensed Practical Nurse/Referral Coordinator

PROFESSIONAL DEVELOPMENT OR OPPORTUNITIES FOR NEW GROWTH

Health Services Staff Meeting - January 14th

Dr. Cleere - certified as Lab Director

STUDENT STAFF AND INDUSTRY CONNECTIONS MADE

Hired 2 student staff to work in Campus Pharmacy

HOUSING

MICHELLE SAFEWRIGHT

ACTIVITIES THAT SUPPORTED STUDENT SUCCESS AND ENGAGEMENT

Operations – 106 student ID not working reports resolved, 66 spring room change requests, 5 accommodation letters uploaded, 19 cancellation requests, 969 health & safety inspections, 178 room condition reports, 46 roommate agreements. Facilities 3 open work orders; 737 closed housing work orders; 79 work orders sent to Facilities Services that are still open. Residence Life Area Coordinator One on One's with Resident Assistants – 171 total meetings, Area Coordinator contact in conduct process – 74 students, Area Coordinator contact in care process – 6 students, Resident Assistants personal contact through Know Your Raiders* Weekly Reports – 1,140 students (*Know Your Raiders is part of our monthly Living True Blue requirements. Every week each Resident Assistants is to personally contact and/or meet with 5 residents. On Mondays they turn in a report explaining who they met with, and what they know about what is going on with that resident based on their interaction. They meet with 5 new people each week until they've gone through their entire floor/building, and then they start over.) Winter Break Food Pantry Access – in conjunction with MT Food Pantry, prepared for 600 students. Resident Assistants personal contact for all new-to-campus spring residents – 110 students.

Programs

Program Date	Program Name	Program Location	Program Type	Attendance
12/2/2025	Lyon Express: Food and Sweets Stop Shop!	Lyon	Individual Contact	35
12/5/2025	Poinsettia Sale Walk	Scarlett and The Row	Area Program	6
1/19/2026	I Have A Dream: Vision Board Night	Deere/Nicks	Area Program	10
1/28/2026	Wicked Movie Night	Monohan	Area Program	19
1/24/2026	Snow Day	Monohan	Area Program	30
1/20/2026	Mini-Backyard Bash	Corlew	Area Program	50

DEPARTMENTAL COMMITTEE ENGAGEMENT

Facilities Housing Communication & Coordination, Area Staff Meeting, Budd Group. Residence Life Student Affairs Campus Experiences and Traditions – Michael Judd, BOLT Award Committee – Michael, University Committee for Nonviolence – Amy Korstange, University Academic Scheduling Committee – Amy Korstange, Student Affairs Professional Development Committee Chair – Amy Korstange, Student affairs Student Employment Task Force – Amy Korstange. Director Student Affairs Assessment Committee, Athletics Compliance Committee, University Strategic Plan, Housing Communication and Coordination, BIT(Behavioral Intervention Team). Operations Athletics Compliance Committee. MTSU Food Insecurity group.

PERSONNEL CHANGES WITHIN THE DEPARTMENT

Jacob Pugh began 1/28 as a Maintenance Lead Worker. 2 temp hourly workers for facilities were re-hired. Student staff changes: 2 Resident Directors graduated and 2 Resident Directors were hired; 9 Resident Assistantss resigned, and 9 Resident Assistantss hired; 6 Desk Assistantss resigned, and 1 Desk Assistants hired; 1 new facilities student worker was hired.

PROFESSIONAL DEVELOPMENT OR OPPORTUNITIES FOR NEW GROWTH

Sigma Six green and black belt training – Alonzo Bouldin; Area Coordinator January retreat; Resident Directors training; Resident Assistants training; Desk Assistants training

- January Training
- Outside Speakers
 - Tamika and Danielle from Student Care and Conduct – co-led a session with Area Coordinator Michael about Incident Report Writing
 - Kristen and Kristin from the Center for Energy and Sustainability – led a session on resources and collaborations with Housing and their center
 - Beka and Victoria from the Career Development Center – led a session on transferable skills from Housing positions to students' future résumés

Timeline:

- Resident Directors Training – 2 days, 8:00 a.m.–4:00 p.m.
- Resident Assistants Training – 3 days, 8:00 a.m.–4:00 p.m.

Sessions:

- Resident Directors Sessions
 - Expectations
 - Time Management
 - Duty/Crisis Response
 - Desk Assistants Training
 - 2nd Semester Slump
 - WhenIWork
 - Resident Hall Council
 - Summer
 - Facilities Refresher
 - Transferable Skills

Resident Assistants Sessions:

- Always and Nevers / Department Values / True Blue Living
- Time Management
- Goal Setting
- Role Refresher
- 2nd Semester Slump
- Conflict Mediation and De-escalation
- IR/Policy Review

- Communication and Professionalism
- Programming and Community Building
- Recruitment & Summer
- eRezLife Review
- Behind Closed Doors – Light Policy, Harder Policy, Mental Health
 - Completed as a scenario-based round-table discussion
- Resident Assistants Position and You(r Résumé)
- Area Coordinator Evaluations
- How to Effectively Self-Care
- Desk Assistants Training

STUDENT STAFF AND INDUSTRY CONNECTIONS MADE

Association of College and University Housing Officers – International (ACUHO-I) Membership Committee Chair – Michelle. SEAHO (Southeastern Association of College and University Housing Officers). Awards Committee – Michelle. ACUHO-I Awards Committee – Michelle. SEAHO Site Selection team - Michelle. Tennessee State Representative for NACAS South (National Association of College Auxiliary Services) - Michelle. (Tennessee Association College and University Housing Officers Past-President – Alonzo Bouldin. SEAHO Host Committee 2026 – Alonzo Bouldin. ACUHO-I ONE committee – Alonzo Bouldin. ACUHO-I Content Conference Programming Committee – Amy Korstange.

MT DINING

JUSTIN REED

ACTIVITIES THAT SUPPORTED STUDENT SUCCESS AND ENGAGEMENT

This month, our department organized several activities that greatly contributed to student success and engagement. In partnership with Student Affairs leadership and other MTSU administrators, we hosted Exam Jam, serving 800 students and providing much-needed support during a stressful period. Additionally, our Cram Cart initiative distributed cookies to 200 students across campus during exam week, offering a sweet treat and a moment of relief.

Despite challenging winter weather, we successfully held the Welcome Back Carnival in McCallie on Thursday, January 29th. The event featured popcorn, cotton candy, games, and prizes, encouraging students to interact and celebrate the start of the semester together.

For the first time, we hosted a residential event on a Saturday to celebrate National Hot Chocolate Day. Students enjoyed a festive table featuring hot chocolate, chocolate-dipped marshmallows, and spoons, creating a warm and inviting atmosphere for everyone in attendance.

PERSONNEL CHANGES WITHIN THE DEPARTMENT

The hiring of these new associates marks a significant step in diversifying and strengthening the workforce within the dining team. With student employees now forming such a substantial portion, their fresh perspectives and energy are likely to play an important role in shaping daily operations and fostering a collaborative workplace culture. This shift also underscores the institution's commitment to providing valuable employment opportunities for students, enabling them to contribute meaningfully while gaining practical experience.

STUDENT STAFF AND INDUSTRY CONNECTIONS MADE

This month, our department took meaningful steps to support both student development and academic achievement through expanded internship roles and new collaborations. We broadened the responsibilities of Jessica Chastain, one of our talented marketing interns, by giving her the opportunity to gain hands-on experience in our catering department. This adjustment was made to help Jessica fulfill the remaining education requirements for her Tourism and Hospitality Management degree, which she is set to complete in May. By immersing her in the hospitality side of our operations, we are ensuring that she receives a well-rounded view of the industry and is fully prepared for her future career.

In addition, we partnered with Ginny Bogle from the Human Sciences Dietetics program and International Education advisor Toi Scott to welcome a new Nutrition intern, Agnes Chepkurui. Agnes, an international student, is also graduating in May, and this internship marks the final step in her academic journey. Through this collaboration, Agnes is gaining practical experience that complements her classroom learning, and our team benefits from her unique perspective and dedication. These initiatives not only fulfill degree requirements for our interns but also strengthen the connection between academic programs and real-world experience, helping our students thrive as they transition into their professional lives.

OFFICE OF STUDENT CARE AND CONDUCT

TAMIKA MITCHELL

ACTIVITIES THAT SUPPORTED STUDENT SUCCESS AND ENGAGEMENT

The Office of Student Care and Conduct continued to prioritize student well-being, accountability, and meaningful engagement across campus. The team remained dedicated to providing direct support to students, strengthening collaborations with campus partners, and engaging in professional development opportunities that enhance student success.

Category Details Count

Care/Case Management Outreach Total Care Cases 89

Food Vouchers 48

Care Cases 41

Conduct Cases – Adjudication & Education Total Conduct Cases 11

Educational/Behavioral Meetings 14

Consultations – Total Consultations 3

Summary of Overall Engagement Activities (all cases/meetings/consultations) 117

Prior to final exams, and to support student well-being during a high-stress time in the semester, The Office of Student Care & Conduct hosted the last Wags Wednesday event for the fall semester in December in partnership with Loyal Companions, LLC. Service dogs in training were brought to the Keathly University Center 2nd floor lobby, providing students with an opportunity to de-stress, engage in positive social interaction, and learn about service dog training and community partnerships. Approximately 110 students, faculty, and staff attended.

Staff also participated in Residence Life's winter training by co-leading an Incident Report Writing session for Resident Assistants. This training was designed to enhance our Resident Assistants's documentation skills, ensuring incidents and reports are accurately and effectively documented. This interaction also provided the Office of Student Care & Conduct staff with an opportunity to engage with student leaders, and challenge their growth and development

Additionally, staff participated in the Spring International Orientation Fair hosted by the Office of International Affairs. During this event, staff welcomed and engaged new international students and introduced care and conduct resources.

DEPARTMENTAL COMMITTEE ENGAGEMENT

The Office of Student Care & Conduct staff contributed to institutional service with participation on two search committees, supporting university hiring and recruitment efforts.

Staff also met with the School of Music Director to address concerns regarding alleged band member involvement with the anonymous mtsu_opps Instagram page. Collaborative strategies were developed to address cyberbullying behaviors, reinforce community expectations, and redirect student energy toward positive engagement and healthy peer relations.

PROFESSIONAL DEVELOPMENT OR OPPORTUNITIES FOR NEW GROWTH

The Office of Student Care & Conduct staff attended the FBI's Enhancing School Safety Using Behavioral Threat Assessment webinar. This professional development opportunity strengthened staff knowledge in identifying concerning behaviors, assessing potential threats, and implementing early intervention strategies.

STUDENT STAFF AND INDUSTRY CONNECTIONS MADE

The Office of Student Care & Conduct participated in Health Services spring meeting, where staff provided an overview of care operations, shared updates from the fall semester, and discussed outreach strategies. This engagement strengthened cross-departmental understanding of referral processes, student needs, and available resources.

STUDENT CENTERS

JUSTIN REED

ACTIVITIES THAT SUPPORTED STUDENT SUCCESS AND ENGAGEMENT

During December and January, our department actively contributed to campus vibrancy by hosting a total of 41 events, including 7 Student Events, 22 University Events, and 12 External Events. One of the standout highlights was ThesCon, sponsored by the Theatre Department, which attracted over 1,500 high school thespians to campus for a multi-day immersive experience. This event not only provided students with valuable exposure to collegiate-level theater but also fostered connections between our university and local high schools, helping to inspire future enrollment and engagement. Additionally, the Broadway in the Boro event proved to be a resounding success, drawing more than 300 student participants. The event offered opportunities for students to engage with professional performers, develop their artistic skills, and enjoy a vibrant cultural experience. Feedback from attendees was overwhelmingly positive, with many students expressing appreciation for the quality and inclusiveness of the programming. Moreover, the events garnered significant attention from MTSU's press, resulting in increased visibility for our department and enhanced reputation within the community. These activities have demonstrated our commitment to student success and engagement by providing enriching experiences, supporting talent development, and strengthening campus-community relations.

DEPARTMENTAL COMMITTEE ENGAGEMENT

Sadie Katie participated in an Assessment Committee meeting. Evaluating events for the remaining fall months and reviewed the event evaluation rubric. She participated in a Bolt Logistics Sub Committee meeting, voting on the final logo. Finally, she participated in the Student Affairs Professional Development Committee where they created a Database for Professional Development, set some goals for engaging activities, and began a summer reading voting system

Cecilia participated in BOLT Awards Committee and Production Sub-Committee meetings where elements of the event were discussed and are both on-going.

Justin is active in campus committees and work groups. He regularly participates in meetings and collaborates with other members to address campus-wide concerns and initiatives, demonstrating leadership and commitment to continuous improvement.

The True-Blue Fusion team is evaluating parts of the Oracle project. They are carefully reviewing system functionalities, identifying potential areas for enhancement, and gathering feedback from stakeholders to ensure an optimal integration process. Their assessment includes examining workflow efficiency, data management protocols, and user interface design.

Progress continues on the Commons stage, with the DD set under review. Construction teams have completed major structural elements and are now focused on refining architectural details in the Design Development (DD) phase. This review involves consulting with engineers and designers to confirm feasibility, compliance, and aesthetic goals before moving forward.

Keathly University Center restrooms are being redesigned, assessing layout impacts on the building. Facilities staff are analyzing proposed floor plans to determine accessibility, traffic flow, and infrastructure needs. Considerations include plumbing modifications, lighting upgrades, and ensuring alignment with safety standards. These changes aim to enhance overall functionality and comfort for building occupants.

PERSONNEL CHANGES WITHIN THE DEPARTMENT

This month brought notable personnel changes to our department. We welcomed Katrina as our new Executive Assistant, and her transition into the role has been remarkably smooth. She quickly mastered her training, demonstrating both initiative and adaptability, and has already made a significant impact within the office. Her positive attitude and efficiency have been widely appreciated, and Katrina has become an indispensable member of our team in a very short time.

However, we also experienced the loss of Garvon, our dedicated tech supervisor, whose departure has left a gap in our technical operations. In response, the department promptly began the search for a new Tech staff member, initiating interviews to find a suitable replacement. Throughout these changes, the team has remained resilient and collaborative, ensuring that workflow continues smoothly while welcoming new talent and managing transitions effectively.

PROFESSIONAL DEVELOPMENT OR OPPORTUNITIES FOR NEW GROWTH

Sadie has embarked on the final class of her master's program, marking a significant milestone in her academic journey. By May, she is expected to earn her Master's degree in Higher Education. In addition, this accomplishment will mean she is halfway through her Doctoral program, demonstrating her dedication to continued professional growth and leadership within the field.

Cecilia has initiated focused, small-group training sessions for students aspiring to become Supervisors or participating in internships related to class requirements. These 1-on-1 or small group meetings provide an opportunity to delve into the nuanced aspects of event management that are often overlooked in larger settings. Students have found these sessions to be particularly insightful and have expressed appreciation for the chance to engage more deeply, ask questions, and enhance their understanding of the events industry.

Justin continues to make progress toward earning his Green Belt certification in Lean Six Sigma. His commitment to professional development in process improvement

methodologies highlights his focus on operational efficiency and quality enhancement, which contributes positively to both his personal growth and the department's goals.

STUDENT STAFF AND INDUSTRY CONNECTIONS MADE

Cecilia received a reference inquiry from a contact in the Entertainment industry regarding one of our former student workers. It is encouraging to see our students progressing into their professional careers.

STUDENT GOVERNMENT ASSOCIATION

R.J. WARE

ACTIVITIES THAT SUPPORTED STUDENT SUCCESS AND ENGAGEMENT

- a. On December 1, the Senate Student Life Committee hosted “Holly Jolly SGA Night,” a potluck event for SGA members and interested students. Attendees shared homemade entrees, desserts, and hot chocolate. The event served as SGA’s final programmed event of the fall semester, provided an opportunity for community building within the organization, and recognized SGA Fall 2025 graduates.
- b. On December 3, SGA hosted a table at the Exam Jam event where members distributed free testing materials, including Scantrons, blue books, pencils, and pens. SGA also played a significant role in advocating for and planning the return of Exam Jam. Student feedback was very positive, particularly regarding the availability of free exam supplies and the revival of a campus tradition that provides support and free food during the most demanding part of the semester.
- c. On January 19, SGA President RJ Ware and Vice President Kennedy Garrett spoke at the annual MLK Celebration. The program was organized by the Kappa Xi Chapter of Alpha Phi Alpha Fraternity, Inc. and the Eta Psi Chapter of Alpha Kappa Alpha Sorority, Inc.

DEPARTMENTAL COMMITTEE ENGAGEMENT

- a. The SGA President participated in several university, divisional, and special-purpose committee meetings during this reporting period. These included the Program Service Fee Increase Discussion on December 5, the Fall 2026 Planning Meeting on January 6, the Vice President for Student Affairs and Dean of Students Search Committee on January 27, the BOLT Awards Planning Meeting on January 30, and the University Planning Committee on January 30.

PERSONNEL CHANGES WITHIN THE DEPARTMENT

- a. The SGA President appointed Kae Sigler as the 2026–2027 Homecoming and Assistant Events Director, with a start date of January 20. Additionally, SGA hired three office interns who also began on January 20: Operations Intern Ally Pricer, Marketing Intern Jasmine James, and Legislative Intern Nia Moore.

PROFESSIONAL DEVELOPMENT OR OPPORTUNITIES FOR NEW GROWTH

- a. The SGA Executive Officers held their Spring retreat on Friday, January 23. The retreat provided an opportunity to revisit organizational goals, strengthen team cohesion, and set strategic priorities for the semester. Officers also discussed the upcoming transition to the 95th Administration, evaluated strengths and areas for improvement, and identified ways to continue growing in their roles.

MEETING GOALS AND MEASURES

- a. SGA is meeting its goals by prioritizing student engagement, campus support services, leadership development, and institutional collaboration. Through programs such as Holly Jolly SGA Night and participation in Exam Jam, we strengthened community and provided direct resources to students, including free testing materials and support during finals. Executive leadership also advanced institutional involvement by participating in university committees, including strategic planning, fee discussions, and the Vice President for Student Affairs search process, ensuring student perspectives are represented in decision making.
- b. Internally, SGA focused on organizational growth and continuity by hosting a Spring leadership retreat, reviewing priorities, and preparing for the transition to the 95th Administration. The appointment of a new Homecoming and Assistant Events Director and the hiring of three interns further support operational capacity, student outreach, and legislative effectiveness. Together, these efforts demonstrate progress toward our measures of advocacy, engagement, leadership development, and organizational sustainability.

STUDENT ORGANIZATIONS & SERVICE

JACKIE VICTORY

ACTIVITIES THAT SUPPORTED STUDENT SUCCESS AND ENGAGEMENT

Spring Student Organization Fair: January 21, 2026

The annual Spring Student Organization Fair was a success this year. 88 student organizations participated with 665 students filtering through the event. That is a 34% increase in attendance over last spring.

Student Activity Fee Fall Allocation Committee: January 14-15, 2026

176 requests were submitted for spring totaling \$593,579 requested. The committee awarded \$385,570 with more funds earmarked for clubs who respond with more information. Spring applications were available to our registered student organizations who met the requirements as set by the MTSU Policy 560 and the Student Activity Fee Guidelines.

Orientation Sessions:

We hosted 3 virtual orientation sessions for those student organizations that are new or re-registering. Dates include: December 2 (1 organization), January 13 (1 organization), and January 29 (2 organizations).

Re-Registered Organizations

MTSU has 244 active student organizations. There are 20 pending organizations following the re-registration process. Pending organizations are those that have started the process but have an item(s) missing to complete the process. There are 3 new organizations that are pending.

Student Activity Fee Reimbursements:

31 reimbursements were issued during this time. A total of \$37,342.60 was distributed in reimbursements.

Distinguished Lecture Reimbursements:

10 distinguish lecture reimbursements completed between December – January 2026.
myMT Events: 20 events were captured in myMT between December – January 2026.

DEPARTMENTAL COMMITTEE ENGAGEMENT

Student Activity Fee Allocation Committee (chair); Vice President's Advisory Team; MTSU BOLT Awards Committee; Student Affairs Fall Planning Committee (chair); SGA Events Advisor, SGA Homecoming Committee Advisor; Strategic Communicators Meeting; Fraternity & Sorority Life Director Search Committee Chair; Student Affairs Assessment Committee member

PERSONNEL CHANGES WITHIN THE DEPARTMENT

Danielle Bratton is on maternity leave.

PROFESSIONAL DEVELOPMENT OR OPPORTUNITIES FOR NEW GROWTH

Attended the Center for Student Involvement and Leadership Retreat;

STUDENT PROGRAMMING & RAIDER ENTERTAINMENT (SPARE)

RICHARD KERSHAW

ACTIVITIES THAT SUPPORTED STUDENT SUCCESS AND ENGAGEMENT

12-03-25 "Exam Jam" The Division of student Affairs provides and serves MTSU FREE Breakfast from 9pm-11pm. SPARE provided a DJ that played 80's music along with request. Students participated through listening, dances to certain song (The Dougie etc.), and strolling. Attendance 801.

1-13-26 "international Welcome Event". Hand a Division of Student Affairs passing out information and talking with new international students about how to get involved on campus.

1-22 & 23-26 Lightning Cinema presents "Knives Out" Attendance 16. Lower attendance can be correlated to extreme cold weather. SPARE provides a cinematic engagement (four showings a week) for MTSU students, faculty, and staff and guests like you could get in a professional cinema.

1-29 & 30-26 Lightning Cinema presents "Twilight" Attendance RESCHEDULED DUE TO INCLIMET WEATHER.

DEPARTMENTAL COMMITTEE ENGAGEMENT

- Bolt Awards Committee (member) and Auditions/Entertainment (Subcommittee Chair)
- Student Affairs Events and Traditions Committee
- Student Affairs Assessment Committee
- Student Affairs Professional Development Committee
- Student Activity Fee Committee
- Distinguished Lecture Committee
- Campus Recreation Associate Director Hiring Director (concluded December 2025)
- Athletic Weekly General Meeting
- Signature Events Committee

PROFESSIONAL DEVELOPMENT OR OPPORTUNITIES FOR NEW GROWTH

I participate in the National Association of Campus Activities online group questions and discussions about how other professionals in student activities handle certain situations. Mini Center for Student Involvement and Leadership training Retreat.9

National Association of Student Personnel Administrator's memberships renewal. Provides opportunity for professional development through workshops, online discussions and conferences.

STUDENT STAFF AND INDUSTRY CONNECTIONS MADE

I participate in the National Association of Campus Activities online group questions and discussions about how other professionals in student activities handle certain situations. Renew both the Director's and Assistant Director's National Association of Student Personnel Administrator's memberships. Provides opportunity for professional development through workshops, online discussions and conferences.

STUDENT SUPPORT SERVICES

MELISSA TOWE

ACTIVITIES THAT SUPPORTED STUDENT SUCCESS AND ENGAGEMENT

In December 2025 and January 2026 Student Support Services (SSS) facilitated 345 face-to-face and virtual visits with SSS Participants. In December the SSS staff reviewed grades and class schedules. Provided career and personal counseling, and financial aid for 193 SSS participants. In January the SSS staff completed 152 Needs Assessments and developed 152 Action Plans for their participants.

PROFESSIONAL DEVELOPMENT OR OPPORTUNITIES FOR NEW GROWTH

Melissa Towe attended the Southeastern Association of Educational Opportunity Program Personnel (SAEOPP) Board Meeting in January. Melissa Towe served as co-chair for the 54th Annual SAEOPP Conference in Myrtle Beach, SC. There were 400 registrants from the eight states in the region, and the President of the Council for Opportunity in Education. She also served as co-chair for the Development Committee and recruited 34 vendors which resulted in the collection of over \$50,000 in vendor fees.

STUDENT-ATHLETE ENHANCEMENT CENTER

TODD WYANT

ACTIVITIES THAT SUPPORTED STUDENT SUCCESS AND ENGAGEMENT

Fall 2025 we had 24 student-athletes graduate. They earned an overall semester GPA of 3.199, and a cumulative GPA of 3.236. 12 of 15 teams had a semester team GPA of 3.0 or higher. Leading the way was soccer with a team semester GPA of 3.792, men's golf with a 3.774, and women's basketball with a 3.698. 155 student-athletes made the Dean's List (3.5+ SEM GPA), and 54 made a perfect 4.0. Overall, 246 of 359 student-athletes made a 3.0 or higher (69%). 69% is the highest since COVID.

229/337 (68%) student-athletes made the Conference USA Honor Roll (3.0+ CUM), and 79/337 (23%) earned the Conference USA Medal (3.75 CUM).

DEPARTMENTAL COMMITTEE ENGAGEMENT

Continued meeting with Athletic Staff on Mondays at 10 AM.

PERSONNEL CHANGES WITHIN THE DEPARTMENT

Nothing new. Evaluating tutor/mentor needs for Spring 2026. Making adjustments where needed. Assigning new student-athletes to study hall. Making sure all new student-athletes are oriented properly.

PROFESSIONAL DEVELOPMENT OR OPPORTUNITIES FOR NEW GROWTH

Todd – National Association of Collegiate Directors of Athletes, December 4, 11 AM to 12 PM, Landscape for Tomorrow's National Association of Collegiate Directors of Athletes Practitioners, webinar.

Todd - N4A, December 10, 9 AM to 4 PM, Innovation Summit, webinar.

STUDENT STAFF AND INDUSTRY CONNECTIONS MADE

Met with a representative from Enterprise (Ms. Mitchell) with Deputy Athletic Director, Lee De Leon to discuss a partnership that could offer career opportunities, etc. for our student-athletes (01/07/26).



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